

# Joining hands

Budget carriers Scoot and Tigerair will operate as one under a new holding company, to foster closer ties between the two Singapore Airlines (SIA) subsidiaries. The move aims to strengthen the SIA group against intensifying competition in all market sectors.



## Tigerair (formerly Tiger Airways)

Tigerair, initially 49 per cent owned by SIA, was set up amid growing demand for cheap travel in the region. The airline is now fully owned by SIA.

| 2004 | Launched      | 2012 |
|------|---------------|------|
| 23   | Current fleet | 11   |
| 40   | Destinations  | 18   |

### Ups and downs

The first few years were good but trouble started in July 2011, when Tiger Airways Australia was grounded over safety concerns. Tough competition in other markets also forced the group to shut subsidiaries in Indonesia and the Philippines after several years of losses.



### Low-cost giants



• **AirAsia**  
Launched: 2001  
Main hub: Kuala Lumpur, Malaysia  
Fleet: About 200 aircraft  
Destinations: More than 120



• **Jetstar**  
Launched: 2004  
Main hub: Australia  
Fleet: 122 aircraft  
Destinations: 75

## Scoot

Scoot was set up to operate medium- and long-haul routes that SIA could not make money on because of its higher costs.



### Ups and downs

It's been a good run for Scoot, which has done well to build its brand. Last week, the airline reported its first full-year operating profit in the 12 months to end-March.



• **Lion Air**  
Launched: 2000  
Main hub: Jakarta, Indonesia  
Fleet: More than 100 aircraft  
Destinations: More than 80



• **EasyJet**  
Launched: 1996  
Main hub: London, UK  
Fleet: More than 220 aircraft  
Destinations: More than 130



• **Ryanair**  
Launched: 1986  
Main hubs: London, UK; Dublin, Ireland  
Fleet: About 350 aircraft  
Destinations: More than 200