Room for improvement

These seven town councils scored amber ratings in estate maintenance cornorate governance or both The other

nine town councils scored green ratings in all areas. RATING: Best Medium Worst					
Aljunied- Hougang					
Bishan- Toa Payoh					
East Coast- Fengshan					
Jalan Besar					

What went wrong with corporate governance?

in a timely manner.

Aljunied-Hougang

Jurong-Clementi **Tampines** Tanjong Pagar

Bishan-Toa Payoh Accepted quotations were not circulated to the town council for information, which is required under the Town Councils Financial Rules.

Did not maintain updated accounts and records of expenses because of an internal control weakness where expenses incurred were not recorded

Tampines The wrong amount was transferred from the operating fund to the sinking fund and lift replacement fund. The error was rectified, but the correct amount was not transferred within one month of the end of the quarter.

Tanjong Pagar Only obtained approval for the transfer of budget from other areas to cleaning

and utilities expenses after the expenses were incurred. Source: MINISTRY OF NATIONAL DEVELOPMENT STRAITS TIMES GRAPHICS